

REGISTERED CHARITY NUMBER: SC042084

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2016
FOR
THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**French Duncan LLP
Chartered Accountants
Macfarlane Gray House
Castle Craig Business Park
Springbank Road
Stirling
Stirlingshire
FK7 7WT**

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

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FOR THE YEAR ENDED 31 AUGUST 2016**

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**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 AUGUST 2016**

The trustees present their report with the financial statements of the charity for the year ended 31 August 2016. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

The Museum exists in order to:

- Perpetuate the memory and deeds of the men who served in the Regiment.
- Advance the education of and inform serving soldiers and the public about the Army in general and the Regiment in particular.

These comprise the Museum's charitable objective.

In fulfilling its charitable objective the Museum:

- Maintains an archive and preserves objects and records of national importance and interest.
- Provides an attractive and interesting site within Stirling Castle, which accordingly supports both Historic Environment Scotland and Scottish tourism. The Museum attracts about 149,000 visitors (32% of Historic Scotland's Castle annual visitors) per year.
- Maintains an outreach programme for schools providing educational information packs to support teaching and thereby stimulating interest in the Museum in particular and in both the Army and British history in general.
- Maintains a programme of briefings to community groups to promote both the Museum's and the Regiment's place in the nation's history.
- Supports and participates in Scottish and Services events to which the public are invited, for example, Armed Forces Day, and a range of exhibitions and events.
- Maintains with Historic Environment Scotland a primary and secondary schools' visits programme in support of the Curriculum for Excellence.
- Promotes and facilitates historical research.
- Has developed a long-term and year specific series of exhibitions marking the WW1 centenary.
- Maintains and develops an outreach programme of exhibitions. Over the past year exhibitions and events have been held in Helensburgh, Clydebank, Falkirk, Callander, Dunblane and Greenock.

Accreditation

The Museum was awarded the status of Full Accreditation by the Arts Council (England) on 23 May 2013 (RD 1148). This was reviewed in June 16 and full accreditation was maintained.

A Forward Plan is maintained. It is reviewed at every Museum Committee meeting.

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 AUGUST 2016**

FINANCIAL REVIEW

The Museum's income totalled £161,596 (2015: £71,934) for the year. Expenditure totalled £128,310 (2015: £74,774) providing a surplus for the year of £33,286 (Deficit 2015: £2,840).

In recent years the Museum Trust has received an allocated 50% of the value of the total dividend received into the Regimental Trust from its share portfolio. Given the performance of the Museum and Shop, Museum Trustees decided that the Museum should not receive a payment this year.

The principal sources of income include: visitors' voluntary donations; Guardians' subscriptions and donations; successful application for grants; income from research enquiries, and income from the Argyll and Sutherland Highlanders Shop Limited.

Salaries are the principal area of expenditure.

Professional fees were incurred during the year in pursuit of the Museum development.

Reserves Policy

The Museum Trustees have agreed that £50,000 should be held as an unrestricted reserve. As at 31 August 2016 unrestricted reserves amounted to £45,376 and the Museum will continue to work towards its target of £50,000. The Regimental Trust have given assurance that they will underwrite the Museum if necessary.

THE ARGYLL AND SUTHERLAND HIGHLANDERS MUSEUM TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2016

FUTURE PLANS

Following the creation of The Royal Regiment of Scotland in 2006 our former Regimental Headquarters was pared back to a small team that formed Home Headquarters and incorporated the Museum staff. In 2011 the Army carried out a Museums' study and following this funding for all museums of antecedent regiments was severely cut back and we were left with one MOD-funded Museum Assistant post. Other aspects of support have steadily been withdrawn.

In 2012 the Trustees recognised that shop income and donations provided inadequate income to keep the doors open and the Regimental Trust was increasingly having to underpin the operation of the Museum: there would come a time when this was unsustainable and therefore the Museum had to be placed on a firm financial footing.

The Museum last underwent modernisation when it was relocated from the Palace Block to the King's Old Building in the 1980s. Although we enjoy 4* VisitScotland accreditation, the interpretation is now very dated and does not engage with the visitor, many of whom are children or come from overseas where English is not the first language.

Following the above review, Trustees instructed an extensive feasibility study to determine the options available to the Museum. A decision was taken in June 2015 to pursue the redevelopment of the Museum in Stirling Castle.

This work led to The Argyll's' Museum being in a position to submit a Stage 1 HLF application in June 2016. This bid was successful and received endorsement in September 2016 with the formal launch in October 16. The total cost of the project is £3.9M.

The objective is to develop the Regimental Museum of The Argyll and Sutherland Highlanders, as a premier attraction within a world-class heritage site at Stirling Castle, as a lasting tribute to those who served in the Regiment and as a means of generating funds to support the work of the Museum Trust, which includes community engagement and wider education, and contributing to the support of veterans.

The redevelopment project aims to deliver the following outcomes for the Museum:

- The Museum located in the King's Old Building at Stirling Castle will be transformed to exploit the potential of the building, to improve the visitor experience, to improve provision for both physical and intellectual access, and, key, to provide a more sustainable operation;
- Heritage will be better interpreted and become more comprehensible, providing a more inclusive and accessible experience;
- The care and conservation of the collection will be enhanced with a better understanding of the existing collection and collecting policies for the future implemented;
- Visitor numbers to the museum will be increased and outreach activities with communities and audiences outside Stirling Castle will be expanded and improved;
- Educational accessibility and opportunities will be built upon to provide positive learning experiences for schools and education groups;
- Financial sustainability of the Museum will be achieved for the long term through both the physical changes to the building and exploitation of enhanced business opportunities;
- The Argylls' name as an element of the nation's military history will be preserved.

Current Situation

An application was submitted to the Heritage Lottery Fund in June and on 13 Sep the Scottish Committee gave the project a 'first round pass'. Our submission was regarded very highly and they are now providing 60% (£245K) of the funding required to deliver Stage 1 - Development (of the plans), with the balance already raised from other resources and a further £80,000 in financial year 2016/17. This will cost £407K of the total project cost of £3.9M

We now have until Sep 18 to carry out detailed work on developing the project, but our expectation is that this will be achieved within a year. Before we can submit to Stage 2 - Delivery we have to have raised the full amount required for the project. Work is ongoing to raise the balance of the money which will come from the Heritage Lottery Fund and Public Appeal.

THE ARGYLL AND SUTHERLAND HIGHLANDERS MUSEUM TRUST

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2016

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity.

The Argyll and Sutherland Highlanders Museum Trust is a charity registered in Scotland. It operates under the terms of a Trust Deed dated 20 January 2011.

Recruitment and appointment of new trustees

In the past Trustees are former officers of the Regiment and members of the Museum Committee who volunteered their services as Trustees on formation of the Museum Trust. This year new Trustees have been appointed from business and the culture sector to broaden the base of the Trust in relation to the future development of the Museum. These Trustees are drawn from both the Regiment and wider Community.

A review of training and recruitment has been undertaken to ensure that all Trustees are aware of their responsibilities as a Trustee and the objectives of the Trust.

There is a recommended length of Service of 5 years as a Trustee. Newly appointed members of the Museum Trust receive information and documents relevant to the appointment.

Organisational structure

The Trustees are responsible for the strategic direction of the Museum and associated decisions and routinely meet will at least 4 times each year.

The daily administration of the Museum is delegated to the Curator, Mr R D Layden. The remaining members of the MOD staff and volunteers provide significant support to the Museum's operation.

Three of the Trustees serve as members and directors of The Argyll and Sutherland Highlanders Shop Limited, a company limited by guarantee which trades on the Museum premises. Profits of this company will be passed to the Trustees by gift and donation.

In addition a further structure has been introduced to deliver the Museum development project. This consists of a Project Director and small executive committee who report directly to Trustees on the progress of the development project described below.

Formal agendas are prepared and minutes written for Museum Trust meetings. The Museum Trustees approve the budget. At every meeting a report of expenditure against budget is provided.

The Project Exec Committee meets monthly and reports at each Trust meeting.

Affiliated Charities

- The Argyll and Sutherland Highlanders Regimental Trust
- The Argyll and Sutherland Highlanders Regimental Association

Risk management

The Museum Trust reviews the Museum's Risk Register annually. Systems and procedures have been established to mitigate risks. A further project risk register has been prepared and is updated by the Project Director.

Tenure within Stirling Castle Historic Environment Scotland

Historic Environment Scotland, as the Agent, is responsible for Stirling Castle the Museum Trustees are responsible for the Museum's tenancy within the Castle. Historic Scotland provided a Letter of Comfort dated 1 December 2005

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 AUGUST 2016**

confirming security of occupancy until 2025. The matter was discussed with the Chief Executive Historic Scotland and the terms of a draft lease agreement are being discussed. Historic Scotland have agreed a tenure of 50 years subject to agreement on operational matters.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

SC042084

Principal address

The Castle
Stirling
FK8 1EH

Trustees

Colonel A W Blackett OBE		- resigned 11/12/2015
Major H D Clark		- resigned 9/9/2016
Captain C B Henderson		- resigned 9/9/2016
Brigadier B W O Russell MBE	Chairman	
Captain T P MacKenzie		
N P G Salisbury		- appointed 11/9/2015
Mrs J S Stewart		- appointed 18/12/2015
G Struthers		- appointed 1/9/2015

Independent examiner

Ellen Waters BA CA
French Duncan LLP
Chartered Accountants
Macfarlane Gray House
Castlecraig Business Park
Springbank Road
Stirling
Stirlingshire
FK7 7WT

Solicitors

Murray Beith Murray WS
One Glenfinlas Street
Edinburgh
EH3 6 AQ

Regimental Chief Executive

Mr R D Layden

Secretary to the Trustees and Committee

Mr R D Layden

Financial Advisors

Speirs & Jeffrey
50 George Square
Glasgow G2 1EH

Approved by order of the board of trustees on 23 February 2017 and signed on its behalf by:



.....
Brigadier B W O Russell MBE - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

I report on the accounts for the year ended 31 August 2016 set out on pages seven to fifteen.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
 - to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Ellen Waters BA CA
French Duncan LLP
Chartered Accountants
Macfarlane Gray House
Castlecraig Business Park
Springbank Road
Stirling
Stirlingshire
FK7 7WT

Date: 23 February 2017

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 AUGUST 2016**

	Notes	Unrestricted fund £	Restricted funds £	2016 Total funds £	2015 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		53,165	104,696	157,861	71,344
Other trading activities	2	72	3,042	3,114	-
Investment income	3	<u>621</u>	<u>-</u>	<u>621</u>	<u>590</u>
Total		53,858	107,738	161,596	71,934
EXPENDITURE ON					
Charitable activities					
Museum		<u>59,672</u>	<u>68,638</u>	<u>128,310</u>	<u>74,774</u>
NET INCOME/(EXPENDITURE)		(5,814)	39,100	33,286	(2,840)
RECONCILIATION OF FUNDS					
Total funds brought forward		51,189	996,163	1,047,352	1,050,192
TOTAL FUNDS CARRIED FORWARD		<u>45,375</u>	<u>1,035,263</u>	<u>1,080,638</u>	<u>1,047,352</u>

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**BALANCE SHEET
AT 31 AUGUST 2016**

	Notes	Unrestricted fund £	Restricted funds £	2016 Total funds £	2015 Total funds £
FIXED ASSETS					
Tangible assets	7	2,990	2,212	5,202	5,498
Heritage assets	8	-	943,085	943,085	943,085
		<u>2,990</u>	<u>945,297</u>	<u>948,287</u>	<u>948,583</u>
CURRENT ASSETS					
Debtors	9	5,767	-	5,767	9,510
Cash at bank		<u>37,176</u>	<u>89,965</u>	<u>127,141</u>	<u>90,639</u>
		<u>42,943</u>	<u>89,965</u>	<u>132,908</u>	<u>100,149</u>
CREDITORS					
Amounts falling due within one year	10	(557)	-	(557)	(1,380)
		<u>42,386</u>	<u>89,965</u>	<u>132,351</u>	<u>98,769</u>
NET CURRENT ASSETS					
		<u>45,376</u>	<u>1,035,262</u>	<u>1,080,638</u>	<u>1,047,352</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>45,376</u>	<u>1,035,262</u>	<u>1,080,638</u>	<u>1,047,352</u>
NET ASSETS					
		<u>45,376</u>	<u>1,035,262</u>	<u>1,080,638</u>	<u>1,047,352</u>
FUNDS					
Unrestricted funds	11			45,376	51,189
Restricted funds				<u>1,035,262</u>	<u>996,163</u>
TOTAL FUNDS					
				<u>1,080,638</u>	<u>1,047,352</u>

The financial statements were approved by the Board of Trustees on 23 February 2017 and were signed on its behalf by:



.....
Brigadier B W O Russell MBE -Trustee

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2016**

	Notes	2016 £	2015 £
Cash flows from operating activities:			
Cash generated from operations	1	<u>38,469</u>	<u>(4,453)</u>
Net cash provided by (used in) operating activities		<u>38,469</u>	<u>(4,453)</u>
Cash flows from investing activities:			
Purchase of tangible fixed assets		<u>(2,588)</u>	<u>(2,172)</u>
Interest received		<u>621</u>	<u>590</u>
Net cash provided by (used in) investing activities		<u>(1,967)</u>	<u>(1,582)</u>
		<hr/>	<hr/>
Change in cash and cash equivalents in the reporting period		36,502	(6,035)
Cash and cash equivalents at the beginning of the reporting period		<u>90,639</u>	<u>96,674</u>
Cash and cash equivalents at the end of the reporting period		<u>127,141</u>	<u>90,639</u>

The notes form part of these financial statements

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2016**

**1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM
OPERATING ACTIVITIES**

	2016	2015
	£	£
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	33,286	(2,840)
Adjustments for:		
Depreciation charges	2,884	3,291
Interest received	(621)	(590)
Decrease/(increase) in debtors	3,743	(834)
Decrease in creditors	<u>(823)</u>	<u>(3,480)</u>
Net cash provided by (used in) operating activities	<u>38,469</u>	<u>(4,453)</u>

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2016**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities and Trustee Investment (Scotland) Act 2005. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 25% on reducing balance
Computer equipment	- 33% on cost

Heritage assets

Heritage assets are silverware and paintings. These are of historical significance and are on display in the Museum. These were donated to the Museum Trust by The Argyll and Sutherland Highlanders Regimental Trust on 31 August 2011. The assets are included at the 2009 insurance valuation adjusted for purchase and sale at cost.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Restricted funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated the appropriate fund.

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 AUGUST 2016**

2. OTHER TRADING ACTIVITIES

	2016	2015
	£	£
Goods sold	<u>3,114</u>	<u>-</u>

3. INVESTMENT INCOME

	2016	2015
	£	£
Deposit account interest	59	44
Other interest received	<u>562</u>	<u>546</u>
	<u>621</u>	<u>590</u>

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2016 nor for the year ended 31 August 2015.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2016 nor for the year ended 31 August 2015.

5. STAFF COSTS

The average monthly number of employees during the year was as follows:

2016	2015
<u>3</u>	<u>3</u>

No employees received emoluments in excess of £60,000.

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	51,560	19,784	71,344
Investment income	<u>590</u>	<u>-</u>	<u>590</u>
Total	52,150	19,784	71,934
EXPENDITURE ON			
Charitable activities			
Museum	<u>60,540</u>	<u>14,234</u>	<u>74,774</u>
Total	<u>60,540</u>	<u>14,234</u>	<u>74,774</u>
NET INCOME/(EXPENDITURE)	(8,390)	5,550	(2,840)

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 AUGUST 2016**

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued	Unrestricted fund £	Restricted funds £	Total funds £
RECONCILIATION OF FUNDS			
Total funds brought forward	59,579	990,613	1,050,192
TOTAL FUNDS CARRIED FORWARD	<u>51,189</u>	<u>996,163</u>	<u>1,047,352</u>
7. TANGIBLE FIXED ASSETS	Fixtures and fittings £	Computer equipment £	Totals £
COST			
At 1 September 2015	8,684	7,270	15,954
Additions	<u>-</u>	<u>2,588</u>	<u>2,588</u>
At 31 August 2016	<u>8,684</u>	<u>9,858</u>	<u>18,542</u>
DEPRECIATION			
At 1 September 2015	5,683	4,773	10,456
Charge for year	<u>751</u>	<u>2,133</u>	<u>2,884</u>
At 31 August 2016	<u>6,434</u>	<u>6,906</u>	<u>13,340</u>
NET BOOK VALUE			
At 31 August 2016	<u>2,250</u>	<u>2,952</u>	<u>5,202</u>
At 31 August 2015	<u>3,001</u>	<u>2,497</u>	<u>5,498</u>
8. HERITAGE ASSETS			Total £
VALUATION			
At 1 September 2015 and 31 August 2016			<u>943,085</u>
NET BOOK VALUE			
At 31 August 2016			<u>943,085</u>
At 31 August 2015			<u>943,085</u>

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 AUGUST 2016**

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016	2015
	£	£
Other debtors	<u>5,767</u>	<u>9,510</u>

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016	2015
	£	£
Other creditors	<u>557</u>	<u>1,380</u>

11. MOVEMENT IN FUNDS

	At 1/9/15	Net movement in funds	At 31/8/16
	£	£	£
Unrestricted funds			
General fund	51,189	(5,813)	45,376
Restricted funds			
Conal Rowan	6,415	-	6,415
Reserve	26,210	705	26,915
Catherine Wood	345	-	345
Heritage Assets	943,085	-	943,085
Guardians	18,913	11,808	30,721
Major General Graham	1,195	-	1,195
Development Fund	-	26,586	26,586
	<u>996,163</u>	<u>39,099</u>	<u>1,035,262</u>
TOTAL FUNDS	<u>1,047,352</u>	<u>33,286</u>	<u>1,080,638</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	53,858	(59,671)	(5,813)
Restricted funds			
Reserve	1,179	(474)	705
Guardians	11,999	(191)	11,808
Development Fund	<u>94,560</u>	<u>(67,974)</u>	<u>26,586</u>
	<u>107,738</u>	<u>(68,639)</u>	<u>39,099</u>
TOTAL FUNDS	<u>161,596</u>	<u>(128,310)</u>	<u>33,286</u>

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 AUGUST 2016**

11. MOVEMENT IN FUNDS - continued

Restricted Fund

Both the Conal Rowan and Catherine Wood fund have been set aside for paintings.

Reserve fund is for grants for specific purposes outlined in the condition of the grant.

Guardians - The Perpetuation of the Memory of the Deeds and Men of The Argyll and Sutherland Highlands for all time.

Major General Graham - To commemorate the service of Major General Graham in the Regiment as part of the future museum development.

Heritage assets are silverware and paintings that were donated to the Museum Trust by The Argyll and Sutherland Highlanders Regimental Trust. Any proceeds of sales will be used for new assets.

The development fund is for the transformation and redevelopment of the museum.

12. RELATED PARTY DISCLOSURES

The following organisations are related due to common control:

- The Argyll and Sutherland Highlanders Shop Limited
- The Argyll and Sutherland Highlanders Regimental Trust
- The Argyll and Sutherland Highlanders Regimental Association

Related party transactions are as follows;

During the year the trust received a donation of £25,058 (2015 - £25,288) from The Argyll and Sutherland Highlanders Shop Limited.

Included in other debtors is £5,767 (2015 - £9,510) owed from The Argyll and Sutherland Highlanders Shop Limited.

**THE ARGYLL AND SUTHERLAND HIGHLANDERS
MUSEUM TRUST**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 AUGUST 2016**

	2016 £	2015 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	63,669	57,615
Gift aid	6,373	1,569
Legacies	6,000	-
Grants	<u>81,819</u>	<u>12,160</u>
	157,861	71,344
Other trading activities		
Goods sold	3,114	-
Investment income		
Deposit account interest	59	44
Other interest received	<u>562</u>	<u>546</u>
	<u>621</u>	<u>590</u>
Total incoming resources	161,596	71,934
EXPENDITURE		
Charitable activities		
Wages	54,892	45,522
Insurance	2,912	2,332
Postage and stationery	6,746	1,323
Sundries	1,107	2,292
Travel	720	1,167
Membership fees	782	898
Computer expenses	2,325	817
Repairs & maintenance	7,362	5,503
Professional fees	44,411	7,692
Grants	-	1,020
Event expenses	3,467	1,346
Fixtures and fittings	750	1,000
Computer equipment	<u>2,134</u>	<u>2,291</u>
	127,608	73,203
Support costs		
Governance costs		
Accountancy	<u>702</u>	<u>1,571</u>
Total resources expended	128,310	74,774
Net income/(expenditure)	<u>33,286</u>	<u>(2,840)</u>

This page does not form part of the statutory financial statements